

# Public Document Pack



County Offices  
Newland  
Lincoln  
LN1 1YL

17 June 2021

## Children and Young People Scrutiny Committee

A meeting of the Children and Young People Scrutiny Committee will be held on **Friday, 25 June 2021 at 10.00 am in Council Chamber, County Offices, Newland, Lincoln LN1 1YL** for the transaction of the business set out on the attached Agenda.

Yours sincerely

Debbie Barnes OBE  
Chief Executive

## Membership of the Children and Young People Scrutiny Committee **(11 Members of the Council and 3 Added Members)**

Councillors R J Kendrick (Chairman), W H Gray (Vice-Chairman), S A J Blackburn, T A Carter, R J Cleaver, K H Cooke, Mrs J E Killey, C Matthews, N Sear, J Tyrrell and M A Whittington

## Added Members

Church Representative: Reverend P A Johnson

Parent Governor Representatives: Mrs M R Machin and Miss A E I Sayer



**CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE AGENDA**  
**FRIDAY, 25 JUNE 2021**

Item	Title	Pages
<b>1</b>	<b>Apologies for Absence / Replacement Members</b>	
<b>2</b>	<b>Declarations of Members Interest</b>	
<b>3</b>	<b>Minutes of the Children and Young People Scrutiny Committee meeting held on 5 March 2021</b>	5 - 14
<b>4</b>	<b>Announcements by the Chairman, Executive Councillor for Children's Services, Community Safety and Procurement and Chief Officers</b>	Verbal Report
<b>5</b>	<b>Introduction to Children's Services</b> <i>(To receive a presentation from Heather Sandy, Executive Director – Children's Services, which will provide the Committee with an introduction to Children's Services)</i>	Verbal Report
<b>6</b>	<b>Introduction to the Lincolnshire Safeguarding Children Partnership (LSCP)</b> <i>(To receive a report and presentation from Chris Cook, Chair of Lincolnshire Safeguarding Children Partnership (LSCP) and Stacey Waller, LSCP Manager, which provides the Committee with an introduction to the work and function of the LSCP)</i>	15 - 32
<b>7</b>	<b>Extension to Best Start Lincolnshire: Early Years and Family Service Contract</b> <i>(To receive a report from Sara Gregory, Commissioning Manager and Melissa Cullingham, Commissioning Officer, which invites the Committee to consider and comment on an extension to the Best Start Lincolnshire: Early Years and Family Service Contract, prior to a decision being taken by the Executive on 6 July 2021)</i>	33 - 44
<b>8</b>	<b>Children and Young People Scrutiny Committee Work Programme</b> <i>(To receive a report from Tracy Johnson, Senior Scrutiny Officer, which enables the Committee to consider and comment on the content of its work programme to ensure that its scrutiny activity is focused where it can be of greatest benefit)</i>	45 - 52

Democratic Services Officer Contact Details

Name: **Katrina Cope**

Direct Dial **07385 463994**

E Mail Address [katrina.cope@lincolnshire.gov.uk](mailto:katrina.cope@lincolnshire.gov.uk)

**Please note:** for more information about any of the following please contact the Democratic Services Officer responsible for servicing this meeting

- Business of the meeting
- Any special arrangements
- Copies of reports

Contact details set out above.

Please note: This meeting will be broadcast live on the internet and access can be sought by accessing [Agenda for Children and Young People Scrutiny Committee on Friday, 25th June, 2021, 10.00 am \(moderngov.co.uk\)](#)

All papers for council meetings are available on:

<https://www.lincolnshire.gov.uk/council-business/search-committee-records>



**CHILDREN AND YOUNG PEOPLE SCRUTINY  
COMMITTEE  
5 MARCH 2021**

**PRESENT: COUNCILLOR R J KENDRICK (CHAIRMAN)**

Councillors A P Maughan (Vice-Chairman), M D Boles, Mrs W Bowkett, M T Fido, R L Foulkes, Mrs J E Killey, C Matthews, M A Whittington, L Wootten and R Wootten.

**Added Members**

Parent Governor Representatives: Mrs M R Machin.

Councillors: Mrs P A Bradwell OBE, (Executive Councillor for Adult Care, Health and Children's Services) D Brailsford (Executive Support Councillor for Children's Services) were also in attendance.

Fran Crowther (Educational Consultant) and Janette Davey (Head Teacher) from St Francis Special School attended the meeting as invited guests for agenda item 6.

Officers in attendance:-

Matthew Clayton (Admissions & Education Provision Manager), Katrina Cope (Senior Democratic Services Officer), Sheridan Dodsworth (Head of SEND), Tracy Johnson (Senior Scrutiny Officer), Tara Jones (Head of Service, Children in Care Transformation and Partners in Practice Programme), Jo Kavanagh (Assistant Director of Early Help), Heather Sandy (Executive Director of Children's Services), Martin Smith (Assistant Director for Children's Education), Janice Spencer OBE (Assistant Director of Children's Safeguarding) and Jo Casey (Head of Service Lincoln and West Lindsey)

**54      APOLOGIES FOR ABSENCE / REPLACEMENT MEMBERS**

Apologies for absence were received from The Reverend P A Johnson (Church Representative) and Miss A E I Sayer (Parent Governor Representative).

**55      DECLARATIONS OF MEMBERS' INTEREST**

Councillor M A Whittington wished it to be noted that he had an adopted son who was in receipt of services from Barnardo's.

**CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE**

**5 MARCH 2021**

**56      MINUTES OF THE CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE MEETING  
HELD ON 15 JANUARY 2021**

RESOLVED

That the minutes of the Children and Young People Scrutiny Committee meeting held on 15 January 2021 be agreed and signed by the Chairman as a correct record.

**57      ANNOUNCEMENTS BY THE CHAIRMAN, EXECUTIVE COUNCILLOR FOR ADULT CARE,  
HEALTH AND CHILDREN'S SERVICES AND CHIEF OFFICERS**

The Chairman advised members that on Monday 8 March 2021 schools were reopening to provide face to face teaching again. This was a very positive step forward and welcomed news for children and young people's education as well as their emotional and mental wellbeing. This announcement was supported by Councillor Mrs P A Bradwell OBE, Executive Councillor for Adult Care, Health and Children's Services and Heather Sandy, Executive Director – Children's Services.

The Committee noted that this would be the last meeting of the Children and Young People Scrutiny Committee prior to the elections on 6 May 2021; as it was planned to cancel the 23 April 2021 meeting, due to the close proximity to the elections.

The Chairman made the Committee aware that he was planning to have a ten minute comfort break at the end of item 6 of the agenda.

**58      CHILDREN IN CARE TRANSFORMATION PROGRAMME UPDATE**

The Chairman advised that this item provided the Committee with an update on the Children in Care Transformation Programme. The Chairman invited Tara Jones, Head of Service – Children in Care Transformation and Partners in Practice, to present the report to the Committee.

The Committee noted that although Lincolnshire had a Children's Services system that was working well and a Children in Care Service which was rated outstanding, there was always more that could be done to improve outcomes for children and families.

In response to the impact of the pandemic on Children's Services the Transformation Programme had been developed, to provide additional resource and capacity to respond to these challenges. The Committee was advised that the ambition of the Children in Care Transformation Programme was to ensure that the right help was being provided at the right time and for the right duration.

It was reported that the number of children in care as at January 2021 was 675. The Committee noted that as a result of lockdown restrictions, there had been an increased use of out of County residential or independent fostering placements, as a number of in-house

**CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE**  
**5 MARCH 2021**

foster carers had been unable to offer placements to new children in care because of vulnerabilities in the household, self-isolations and shielding.

The Committee noted that the Children in Care Transformation Programme strategic goals were:

- To reduce the need for statutory intervention in families lives, by providing the right help to the right children at the right time and for the right duration.
- To support families to come to their own solutions by focusing upon building networks which they have in place.
- To improve outcomes for Children and Young People, by providing care locally within Lincolnshire rather than care at a distance to keep Children and Young People within their own communities where they can be close to their networks.

From the strategic goals, 6 work streams had been identified and agreed by the Executive Directorate Leadership Team and the Transformation Board, these were: Early Help Strategy; Practice Excellence; Valuing Care Approach; Re Think Fostering; Residential Capital; and Residential Reform.

Further details of the 6 work streams and the progress being made against each of the work streams was shown on pages 14 to 16 of the report pack.

During discussion, the Committee raised the following comments:

- The innovative thinking of the Children in Care Transformation Programme;
- The impact of Covid-19 on fostering provision. The Committee noted that the pandemic had impacted on in-house fostering, not only in Lincolnshire but across the country; this had resulted in increased demand for placements. In order to meet demand, some older children with more complex needs had to be catered for out of County. Reassurance was given that all children placed were in placements that had been rated 'Good' or 'Outstanding' by Ofsted Regulators. The Committee noted that an external placement was one that was not a council placement; and some of the children externally placed could actually still be in Lincolnshire with external providers. The Committee noted further that there had been an active internal fostering campaign and that the internal fostering provision was beginning to expand. One member asked for some information relating to the number of children placed externally and those placed out of County. Officers agreed to circulate some information to members of the Committee after the meeting;
- Clarification was sought as to what 'Family Boot Camp' related to. The Committee noted that this was part of Signs of Safety training, to help build a network of support of family and friends around the young person and the family so that they felt supported;
- Foster carer support. The Committee noted that there was a very strong network of support available to all foster carers; and that the result of a recent survey of foster carers had identified that 96% of foster carers felt fully supported and were happy

**CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE****5 MARCH 2021**

with the quality of training provided. The Committee noted that as part of the Re Think Fostering work stream, all foster carers would be receiving trauma awareness training. The Committee noted further that most foster carers took children they were caring for on family holidays with them and that foster carers received additional financial support for Christmas, holidays and even through the pandemic, to ensure that all children have the same opportunities;

- One member enquired whether the service would be able to meet the increase in the number of children in care, and whether there was sufficient resource for this to happen. The Committee was advised that some of the increase had been as a result of some children not being able to exit care due to court service space. The Committee was reassured that the situation was a temporary one; and that everything that could be was being done to expand foster caring and residential care in Lincolnshire;
- The proportion of children in care in independent non-maintained provision, residential or IFA placements. Page 14 of the report pack reported that as of the 31 March 2021, this figure was now over 10%. As a result, this had placed considerable pressure on the Council's budget. The Committee noted that sometimes providers were the preferred option as they were able to best meet the needs of the child. It was noted further that due to demand the cost of placements had increased. The aim was to work towards decreasing the percentage back to 6%;
- Increased number of new providers in the South Kesteven area. Members noted that external providers were able to pay more and as a result foster carers were moving over to external providers. It was highlighted that the risk was that in paying more to compete, there was a risk in developing the market too far; and
- Results of the survey relating to Early Help. The Committee was advised that 83 responses had been received from parents and carers and 109 responses had been received from partners. Overall, there had been overwhelming support for Early Help, and some had suggested further changes to help make the pathway to Early Help easier to access.

**RESOLVED**

That the report be received and that the Committee has been assured of the purpose and progress of the Children in Care Transformation Programme.

**59      PROPOSAL ON THE FUTURE OF THE BOARDING PROVISION AT THE ST FRANCIS SPECIAL SCHOOL, LINCOLN (FINAL DECISION)**

The Chairman advised the Committee that this item was for pre-decision scrutiny prior to a decision being taken by the Executive Councillor for Adult Care, Health and Children's Services between 8 and 12 March 2021.

The Chairman invited Matthew Clayton, Admissions and Education Provision Manager, to present the report. The Committee noted that Sheridan Dodsworth, Head of SEND was also in attendance. A welcome was also extended to Janette Davey (Head Teacher) and Fran

**CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE****5 MARCH 2021**

Crowther (Educational Consultant) from St Francis Special School, who were in attendance to answer any questions from the school's perspective.

Attached at Appendix 1 to the report was a copy of the Executive Councillor report for the Committee's consideration.

The Committee was advised that the proposal was to discontinue the boarding provision at the St Francis Special School with effect from 1 September 2021. It was felt that this was the best available option to enable the Local Authority (LA) to fulfil its duty and to support equity in provision across the special school estate.

It was reported that St Francis catered for pupils aged 2 to 19 with a wide range of special educational needs. The school currently had a residential facility, which had been temporarily closed since March 2020, due to the Covid-19 pandemic. When the facility was open, it had capacity for up to eight St Francis pupils, who accessed the facility for over-night stays as part of the school's educational offer to support the development of skills for independence. The Committee noted that this was now part of the curriculum for all special schools, including those with boarding provision. Clarification was given that the residential element was not a short breaks offer through a social care assessment, so other schools were unable to access the offer when it was open. It was highlighted that it was not known when it would be safe for the residential unit to re-open due to the uncertainty of the pandemic.

As no timescale could be determined and staff were being temporarily redeployed into other positions on an informal basis, it was not considered reasonable to keep the boarding provision open and staffed in the long-term with no pupils. It was reported that alternative options were available in the longer term, which were more in keeping with the objectives of the SEND Building Communities of Specialist Provision Strategy to support equity across the SEND provision in Lincolnshire.

The Committee was advised that the governing body of St Francis Special School had written in September 2020 to the LA to request to close the boarding provision to allow broader work to take place to consider how the accommodation could continue to be used to the best effect.

The Committee noted that the Local Authority was co-ordinating the process following statutory guidelines published in the Department for Education (DfE) guide "Making significant changes ('prescribed alterations') to maintained schools. Statutory guidance for proposers and decision-makers" (October 2018) in accordance with the terms of the Education and Inspections Act 2006, as updated by the Education Act 2011.

On 30 September 2020 a five week period of consultation had commenced which closed on 4 November 2020. A summary of written responses received were attached in Appendix A to the Executive Councillor report.

**CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE****5 MARCH 2021**

Following the consultation period, a decision had been taken on 1 December 2020 to publish a Statutory Notice on 17 December 2020. This initiated a four week Representation Period up to 14 January 2021 when further written objections and comments could be submitted. It was highlighted that the process was now entering the final stage when the LA, as decision maker, must take the final decision regarding the proposal within 2 months from the end of the Representation Period (by 14 March 2021).

Members of the Committee asked a number of questions, when the following points were confirmed:

- The request to close the boarding provision had come from the Governing Body of the school and was supported by the Head Teacher;
- The boarding provision was part of the school's educational offer to develop skills for independence and was not intended to be for respite care purposes. There would be no reduction in respite care provision accessed through social care assessments available to families as a result of the closure of the boarding provision;
- Respite care was an assessed need identified through a social care assessment which would be written in a child's Education, Health and Care (EHC) Plan; the overnight provision offered at St Francis Special School was not part of the EHC Plan;
- There was no waiting list for respite care. Strut House was accessed by a number of the children at the school for respite care and this would continue;
- A child's needs were identified through their education, health and care plan and the boarding provision was not included in the plans;
- Developing skills for independent living was now part of the curriculum across all special schools and incorporated into day to day teaching;
- The funding allocated for the boarding provision was £582,568 for 2020/21, with a cost per place of £72,821. This was a significant spend on a small number of children, which children in other parts of the county did not have access to;
- The closure of the boarding provision would ensure there was an equitable offer of provision across all special schools in Lincolnshire which was one of the aims of the Building Communities of Specialist Provision Strategy;
- It was appreciated that this was very emotive for staff who had invested a lot of time in the boarding provision and were passionate about supporting the children at the school. It was hoped that the staff could be redeployed elsewhere in the school or across the Local Authority;
- It was recognised that this would be a loss to parents and children who valued the social experience offered by the boarding provision;
- Boarding provision had been offered in six week blocks. The boarding provision was available for four nights a week, and two nights a week were offered to children on rotation;
- The need for the boarding provision was no longer as crucial as it used to be due to a shift in the dynamic of the type of needs of the cohort and number of children, and the change in the curriculum; and

**CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE**  
**5 MARCH 2021**

- The registration of Wickenby House as a children's home in June 2020 was a temporary arrangement during the Covid-19 pandemic. Only one child had been placed at Wickenby House so far during the pandemic.

RESOLVED

1. That the Children and Young People Scrutiny Committee agreed to support the proposal to the Executive Councillor for Adult Care, Health and Children's Services as set on page 24 of the report.
2. That the Children and Young People Scrutiny Committee agreed that the comments listed above be forwarded on to the Executive Councillor for Adult Care, Health and Children's Services in relation to this item.

The Committee took a ten minute break from 11.33am.

At 11.43am, a roll call was taken to confirm members' attendance at the meeting.

**60      SERVICE LEVEL PERFORMANCE AGAINST THE CORPORATE PERFORMANCE FRAMEWORK - QUARTER 3**

The Committee was advised that this item summarised the Service Level Performance against the Corporate Performance Framework for Quarter 3.

The Chairman invited Jo Casey, Head of Service Lincoln and West Lindsey, to present the report to the Committee.

The Committee was advised that performance across the seven measures reported for Quarter 3 had been very positive; three measures had achieved their target and four measures had exceeded their target. An explanation as why the four measures had exceeded their target was detailed on pages 71 to 72 of the report.

The Committee during consideration of this item made the following comments:

- Page 89 – Juvenile Re-offending. Some concern was expressed to the time lag of data. The Committee noted that there was a delay in getting information from the Youth Justice Board. The Committee was advised that re-offending figures in Lincolnshire were continuing to decrease and were well below target as a result of the restorative intervention. It was noted that performance in reoffending fluctuated due to the small numbers being reviewed. Confirmation was given that the figures did not include young offenders who had been cautioned;
- Page 78 – Number of Children subject to a Child Protection Plan. Clarification was sought regarding the tolerance position. The Committee noted that this had been a range set by the local authority;
- Pages 76 and 78 – Credit was extended to the team that the number of Looked After Children in local authority care; and the number of children subject to a child

**CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE****5 MARCH 2021**

protection plan were lower than the East Midlands; statistical neighbour; and England figures for 2019;

- Page 85 – Care leavers in suitable accommodation – A question was asked as to what could be done to assist the small number of care leavers who were not in suitable accommodation as a result, for example, of being in the justice system. The Committee was advised that there were a small number of care leavers not in suitable accommodation, but that was their choice; the LA could not force support on these individuals. The Committee noted that the LA where ever possible would continue to work with care leavers for as long as they could; and
- That further consideration should be given to juvenile re-offending and care leavers.

**RESOLVED**

That the Service Level Performance against the Corporate Performance Framework for Quarter 3 be received.

**61      LINCOLNSHIRE LOCAL AUTHORITY SCHOOL PERFORMANCE 2019-2020**

The Chairman advised that this item provided an update on school standards and performance for 2019/20 and the activity undertaken in response to the Covid-19 pandemic.

The Chairman invited Martin Smith, Assistant Director – Children's Education, to present the report to the Committee.

The Committee was advised that scheduled Ofsted inspections in schools had been cancelled at the start of the pandemic, and routine inspections had not taken place since the schools had been closed. The Committee noted that it was expected that routine school inspections would recommence from April 2021.

It was highlighted that Ofsted had carried out 'interim visits' to schools from 28 September to 21 December 2020. These visits had been to support schools in welcoming all pupils back and to form a national view of the response by schools to the pandemic. It was highlighted further that these visits did not result in any changes to school inspection grades.

The report highlighted that:

- Key Stage (KS1) and KS2 National Assessment had been cancelled;
- The summer 2020 GCSEs, AS Level and A Level exam series had been cancelled. Results issued had been based on a range of evidence;
- Statutory National Curriculum Assessments for Early Years Foundation Stage KS1 and KS2 had been cancelled; and
- Examinations for KS4 and KS5 had been cancelled for 2021 and the sector was currently being consulted nationally, as to how outcomes for students should be allocated. It was highlighted that the Local Authority had submitted a response to the consultation.

**CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE  
5 MARCH 2021**

The Committee was advised that the Local Authority working in collaboration with the Lincolnshire Learning Partnership and the Lincolnshire Teaching Schools, under the guidance of the Strategic Education Group, had provided engagement opportunities for Lincolnshire schools. A list of the activities included was provided on page 93 of the report pack.

Also, in preparation of schools opening in September 2020, the Local Authority had offered guidance to all schools in supporting all children and young people who were at risk. This continued partnership approach with school leaders across the sector had ensured swift early help for families and social care intervention where appropriate.

It was also highlighted that Lincolnshire had commissioned the Recover Lincolnshire Programme from Teaching School Partners which supports the resilience of senior leaders, and had helped teacher and pupils' well-being and curriculum development in English and mathematics, with specialised programmes for small schools and early years.

Reference was made to the catch up premium, funding provided to all state-funded schools, allocated based on pupil numbers. The Committee noted that it was up to school leaders to decide how to use the funding to get young people back in to learning. It was noted that schools also had the opportunity to register an interest in the National Tutoring Programme.

The Committee was advised that since March 2020 the vast majority of schools had offered elements of remote curriculum delivery, either on line or through the provision of paper based resources.

It was highlighted that following the 'interim visits', Ofsted had reported that Lincolnshire schools were generally in a better place than schools nationally regarding the establishment of remote learning. Appendix 1 to the report provided the Committee with information concerning Supporting Quality School and Remote Education.

Whilst considering this item, the Committee made the following comments:

- How any anxiety or mental health issues young people had returning to school would be picked up. Reassurance was given that Healthy Minds and other mental health initiatives were in place to assist young people;
- What the approach to catch up would be. The Committee noted that schools had discretion as to how this would be done, but indications were some schools might do before or after schools learning, or enhanced provision during the day. The Committee noted that it had been suggested that it could take up to five years to recover from Covid-19;
- One member highlighted that there would also need to be time allowed for physical activity catch-up, as some children had not done as much physical activity during the pandemic; and that there needed to be support in place to allow this to happen. Reassurance was given that healthy lifestyles would be available from the Easter Holidays;

**CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE**

**5 MARCH 2021**

- One member extended thanks to the brilliant support offered to schools during the pandemic by the Council and the Lincolnshire Learning Partnership and the Teaching Schools; and
- Some concern was expressed to the effect on Early Years. The Committee noted that all Early Years provision had been open during the pandemic and that professional assessments would be assessing key milestones.

**RESOLVED**

That the report on Lincolnshire Local Authority School Performance as presented be received.

**62      CHILDREN AND YOUNG PEOPLE SCRUTINY COMMITTEE WORK PROGRAMME**

The Chairman invited Tracy Johnson, Senior Scrutiny Officer, to present the report to the Committee.

Details of the Committee's planned items were shown on pages 105 to 108 of the report pack. Appendix A advised the Committee of Executive Councillor/Executive decisions from 1 March 2021.

The Committee noted that the 23 April meeting was to be cancelled, due to its close proximity to the local elections. The next scheduled meeting of the Children and Young People Scrutiny Committee was 18 June 2021.

Thanks were extended to officers, to members of the Committee, to the Chairman and Vice-Chairman for all their support and hard work over the last four years.

**RESOLVED**

That work programme as presented be received.

The meeting closed at 12.44 pm

# Agenda Item 6



## **Open Report on behalf of Heather Sandy, Executive Director – Children's Services**

Report to:	<b>Children and Young People Scrutiny Committee</b>
Date:	<b>25 June 2021</b>
Subject:	<b>An Introduction to the Lincolnshire Safeguarding Children Partnership (LSCP)</b>

### **Summary:**

This report provides the Children and Young People Scrutiny Committee with an introduction to the work and function of the LSCP. The Committee will receive a presentation on the work of the LSCP at the meeting.

### **Actions Required:**

The Children and Young People Committee is invited to consider and comment on the report and presentation.

### **1. Background**

Working Together 2018 emphasises that to achieve the best possible outcomes, children and families should receive targeted services that meet their needs in a co-ordinated way. The responsibility for this join-up locally rests with three key safeguarding partners who have a shared and equal duty to make arrangements to work together to safeguard and promote the welfare of children in a local area. Within Lincolnshire these three partners are the Local Authority, the NHS Clinical Commissioning Group and Lincolnshire Police.

The Lincolnshire Safeguarding Children Partnership hosts a small team that supports the three safeguarding partners in discharging their duties as detailed in Working Together 2018. However the full partnership includes many more organisations including the seven District Councils, local Probation Services, Prisons, Youth Offending Service, the Diocese, Schools, United Lincolnshire Hospital Trust, Lincolnshire Partnership Foundation Trust and many more. This is a particular strength of the partnership arrangements locally.

### **Lincolnshire Safeguarding Children Partnership (LSCP)**

The year 2019-20 saw the name change to Lincolnshire Safeguarding Children Partnership, with new branding being launched that illustrated the change whilst remaining identifiable to the many agencies and organisations that make up the Partnership.

The Assurance Executive was established as part of Lincolnshire's governance arrangements in 2019-20 and sits above the Strategic Management Group to scrutinise and challenge the work of the LSCP. Membership of the Assurance Executive comprises of the three key safeguarding partners identified in the statutory guidance (Local Authority, Police and Health), and our independent Chair.

As well as the Strategic Management Group, partners engage fully with the Operational Delivery Group and a number of subgroups including those focused on Education, Child Exploitation, Policy and Procedures, Serious Incidents and Child Deaths. The LSCP also retains oversight and responsibility for the designing, development and delivery of multi-agency safeguarding training across the County.

The strategic priorities of the LSCP for 2021/22 are:

1. Tackling Child Exploitation
2. Enhancing the Emotional Wellbeing of Children and Young People
3. Promoting Healthy Relationships
4. Working Together to Recognise Risk Making Behaviours
5. To identify and reduce the impact of neglect on children and young people
6. To identify and reduce the impact of Domestic Abuse on children, young people and families.

Due to the global pandemic, the Assurance Executive agreed to carry the existing strategic priorities over from the previous 2018-2021 business plan.

## **2. Conclusion**

At future meetings, the Children and Young People Scrutiny Committee will be invited to review and comment on the work of the LSCP.

The Committee's terms of reference relating to the LSCP in the Constitution are:

1. To scrutinise the effectiveness of the Lincolnshire Safeguarding Children Partnership's arrangements for ensuring agencies work together:
  - to protect children from maltreatment and prevent impairment of children's health or development
  - to ensure that children grow up in circumstances consistent with the provision of safe effective care
  - to promote a community involvement in safeguarding children and promoting their welfare by raising awareness through publicity and training
  - to develop and review policies and procedures
  - to have the safest possible practices in relation to the recruitment and selection of all those who work with children in a statutory and voluntary capacity
  - to ensure systems are in place to monitor the implementation of the lessons learnt from serious case reviews

- to ensure the multi-agency and independent sector workforce is trained to safeguard adults and improve safety
2. To review and scrutinise the Lincolnshire Safeguarding Children Partnership's strategy, business plan and annual report including any updates on progress with the implementation of the priorities in the business plan.
  3. To review and scrutinise the outcomes of any external inspection or peer review of the Lincolnshire Safeguarding Children Partnership including any action plans arising from the inspection or peer review.

### **3. Consultation**

#### **a) Risks and Impact Analysis**

Not applicable

### **4. Appendices**

These are listed below and attached at the back of the report	
Appendix A	LSCP Business Plan 2021/22

### **5. Background Papers**

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Stacey Waller who can be contacted on 07770 610149 or by e-mail at [stacey.waller@lincolnshire.gov.uk](mailto:stacey.waller@lincolnshire.gov.uk)

This page is intentionally left blank

## APPENDIX A

### Lincolnshire Safeguarding Children Partnership

#### Interim Business Plan 2021/22

At the October meeting of the LSCP Assurance Executive, and in light of the challenges that the pandemic of Covid19 brought in 2020, it was agreed that the existing Business Plan for 2018-21 would be extended for 2021/2022 with an Interim 12 month plan to reflect the priorities for 2021. During the course of 2021, a joint needs assessment will be completed alongside the Lincolnshire Safeguarding Adults Board and the Safer Lincolnshire Partnership to understand the needs of our children and families in Lincolnshire and to inform any changes to the priorities in the future.

The vision, principles and overall objectives of the LSCP remain unchanged.

*Children and young people in Lincolnshire are effectively safeguarded, properly supported and their lives improved by all agencies working together.*

#### **Strategic Priority: Tackling Child Exploitation:**

Work under this priority all remains relevant moving into 2021. It is acknowledged that the operational work of some of the projects has been impacted by the lockdown and restrictions in the community however there have also been some successes recently with the West Lindsey Contextual Safeguarding Assurance Day providing a template for rollout across the County and the day of action in relation to Operation Vigilance. The work of the Contextual Safeguarding Pilot will also be refreshed once the restrictions are lifted. MACE, at both operational and strategic level will be complimented in 2021 by the recruitment of a LSCP Analyst to develop the profile and understanding of the scale and size of exploitation across Lincolnshire.

Strategic Priority	Outcome	Actions	Lead(s)	Update
<b>Tackling Child Exploitation</b>	<ul style="list-style-type: none"> <li>For the LSCP to be clear on the size and scale of the risks presenting to children and young people in the communities around Lincolnshire.</li> </ul>	<ol style="list-style-type: none"> <li>Clear Terms of Reference for the problem and risk profile.</li> <li>Use all relevant data sources available</li> <li>Conduct an analysis of the data sources.</li> <li>Keep the profile up to date and relevant with regular reviews.</li> </ol>	<ul style="list-style-type: none"> <li>Child Exploitation sub-group</li> <li>Child Exploitation sub-group</li> <li>Child Exploitation sub-group</li> <li>Child Exploitation sub-group</li> </ul>	<ol style="list-style-type: none"> <li>Complete</li> <li>Complete</li> <li>First phase completed. Next phase superseded by analytical work for MACE. CE Analyst to be recruited.</li> <li>To be agreed as part of CE&amp;M sub-group</li> </ol>
	<ul style="list-style-type: none"> <li>The Multi-Agency Child Exploitation meeting model is robust and fully operational around the county.</li> </ul>	<ol style="list-style-type: none"> <li>There is full and appropriate attendance and participation at MACE meetings.</li> <li>Partners work together to deliver comprehensive, multi-agency arrangements that tackle identified safeguarding priorities for individual and groups of children; and to evaluate their impact on children and young people.</li> <li>Partners work together to identify potential risks and perpetrators of crime towards children and young people; and understand escalation to</li> </ol>	<ul style="list-style-type: none"> <li>All Partners, Child Exploitation sub-group to monitor</li> <li>All Partners, Child Exploitation sub-group to monitor</li> <li>All Partners, Child Exploitation sub-group to monitor</li> <li>CSE co-ordinator with Child Exploitation sub-group</li> </ul>	<ol style="list-style-type: none"> <li>Attendance reports on Strategic MACE agenda.</li> <li>The Multi-Agency Child Exploitation Process has been redesigned, and reviewed as part of the Child Exploitation Audit.</li> <li>CE Analyst to be appointed to horizon scan and identify threats through data trends.</li> <li>Complete. Updated in light of CE audit findings.</li> </ol>

		<p>criminal investigation.</p> <p>4. Review the procedures, guidance and paperwork for the MACE meeting.</p>		
	<ul style="list-style-type: none"> <li>• To reduce the level of Child Exploitation in Lincolnshire</li> </ul>	<p>1. Understand the prevalence, and impact on children and young people, of the following in Lincolnshire:</p> <ol style="list-style-type: none"> <li>a. Children Missing</li> <li>b. County Lines</li> <li>c. Trafficking</li> <li>d. Modern Slavery</li> <li>e. Digital Threat.</li> </ol>	<ul style="list-style-type: none"> <li>• Child Exploitation sub-group</li> </ul>	<p>1. Police problem profile to include these factors. <b>CSE, CSA, grooming and indecent images of children</b> strategic assessment updated. <b>County Lines</b> problem profile is planned. <b>Modern Slavery and Digital Threat</b> problem profile status is to be confirmed by Police.</p>
	<ul style="list-style-type: none"> <li>• The LSCP and partner agencies are focussed on safeguarding children and young people in the context of their surroundings and the contexts in which they spend their time</li> </ul>	<p>1. Partners work together to pilot, and if appropriate, roll-out the Contextual Safeguarding Model. To deliver comprehensive, multi-agency arrangements that tackle identified safeguarding priorities for individual and groups of children; and to evaluate their impact on children and young people.</p> <ol style="list-style-type: none"> <li>a. Pilot to be evaluated before roll-out across Lincolnshire.</li> </ol>	<ul style="list-style-type: none"> <li>• All Partners, Child Exploitation sub-group to monitor</li> </ul>	<p>1. Contextual Safeguarding Project under governance of CE&amp;M sub-group. WLDC pilot project underway with multi-agency steering group. Work also starting in other areas where mapping has highlighted places of concern.</p>

	<ul style="list-style-type: none"> <li>Lincolnshire's Child Exploitation policies, procedures remain up to date, relevant and based upon the risks and problems we are aware of in the county.</li> </ul>	<ol style="list-style-type: none"> <li>Review Child Sexual Exploitation policy and procedure to include Child Exploitation in its widest sense.</li> <li>Work with Regional and National colleagues to share expertise and intelligence.</li> </ol>	<ul style="list-style-type: none"> <li>CSE co-ordinator with Child Exploitation sub-group</li> <li>CSE co-ordinator, Children's Services Lead, and Police Lead</li> </ul>	<ol style="list-style-type: none"> <li>The Child Exploitation Strategy has been reviewed and agreed.</li> <li>LSCP Independent Chair, Children's Services Lead and Police Lead continue to attend Regional meetings to share learning.</li> </ol> <p>Lincolnshire is the lead for the East Midlands regional network of Safeguarding Children partnerships through the Independent Chair and Business Manager.</p>
--	---	---	---	--

#### **Strategic Priority: Enhancing the Emotional Wellbeing of Children and Young People:**

Under the existing priority, work on enhancing the emotional wellbeing of children and young people has been very successful. The LSCP has engaged with children around the Healthy Relationships campaign, LPFT have successfully rolled out and embedded the Healthy Minds Lincolnshire Service, the Keeping Safe Online Survey has been run twice and informs sessions in schools by the SSP as well as campaigns and the Gender Identity guidance has been completed.

Once restrictions have eased, we will engage with students again around the next campaign on Positive Body Image, evaluate the findings from the Keeping Safe Online Survey and launch the Bullying Toolkit for Schools. The LSCP will work closely with partners to understand the

full impact on children's emotional wellbeing as a result of the lockdown, including the socio-economic factors that are likely to be prevalent in 2021.

Strategic Priority	Outcome	Actions	Lead(s)	Update
<b>Enhancing the Emotional Wellbeing of Children and Young People</b>	<ul style="list-style-type: none"> <li>• Children and young people have early help and effective support from the adults in their lives to promote and maintain their emotional wellbeing</li> <li>• That where emotional and psychological distress is on-going or heightened, children and young people have timely access to specialist emotional wellbeing practitioners to prevent mental health problems arising</li> <li>• Lincolnshire children and young people have good emotional wellbeing ensuring</li> </ul>	<ol style="list-style-type: none"> <li>1. The LSCP to facilitate engagement with children and young people to explore the main issues that affect their emotional wellbeing and develop strategies to effectively manage these within their peer groups and local communities</li> <li>2. Healthy Minds Lincolnshire service to be embedded and evaluated</li> <li>3. The LSCP to work with children, young people &amp; partner agencies to effectively devise campaigns and strategies to educate and manage the</li> </ol>	<ol style="list-style-type: none"> <li>1. Policy, Procedures, Education and Training sub-group</li> <li>2. LPFT Lead, Children's Services Lead</li> <li>3. Policy, Procedures, Education and Training sub-group, Education sub-group and LPFT Lead</li> <li>4. Policy, Procedures, Education and Training sub-group and Education sub-group</li> </ol>	<p>1. The LSCP has worked with the Education Sub-Group to meet and talk with groups of children and young people, and parents and carers, about issues that affect them in relation to Healthy Relationships. This informed the 2020 summer campaign. Workshops to discuss Positive Body Image are planned in line with the above for the 2021 campaign.</p> <p>2. Healthy Minds Lincolnshire is operational across the county. Presentation delivered to ODG February 2019.</p>

	<p>that they are happy, confident and have good relationships</p>	<p>negative impact of social media and bullying upon children and young people's self-esteem</p> <p>4. The LSCP to develop information and good practice guidance on gender identity for parents and agencies working with children and young people</p> <p>5. That where children and young people's emotional wellbeing is impacting upon their mental health the transition from Healthy Minds to Child &amp; Adolescent Mental Health Services is smooth and effective</p>	<p>5. LPFT Lead</p>	<p>3. Keeping Safe Online Survey circulated to secondary schools annually. Findings received by ESG and to inform further campaigns and strategies. Completed and annually planned Campaigns: Suicide Prevention, Online/Internet Safety.</p> <p>4. Gender Identity guidance completed. SMG agreed 13.06.19. Reviewed version agreed at June 2020 SMG.</p> <p>5. The Healthy Minds and CAMHS service work together to ensure children and young people's needs are met. Presentation received by ODG, February 2019.</p>
--	---	--	---------------------	--

## Strategic Priority: Promoting Healthy Relationships

During 2020, the delivery of work in schools by the Stay Safe Partnership has been disrupted due to provisions being closed for a number of months. This has resulted in delivery moving online in some instances although many schools prefer to wait for face to face sessions to resume. An Impact Assessment on the procedure, *Working with Sexually Active Young People* will be completed in 2021 and close work continues with the Domestic Abuse Core Priority Group as well as with partners around Reducing Parental Conflict. It is anticipated that this work will continue into 2021/2022. The Junior Online Safety Officer scheme has been paused for periods over 2020 at the request of schools but will re-launch in 2021 and will continue to be developed through the Education Sub-Group.

<b>Strategic Priority</b>	<b>Outcome</b>	<b>Actions</b>	<b>Lead(s)</b>	<b>Update</b>
<b>Promoting Healthy Relationships</b>	<ul style="list-style-type: none"> <li>• Lincolnshire children and young people understand what a healthy and equitable relationship is.</li> </ul>	<ol style="list-style-type: none"> <li>1. Create a communications strategy for children and young people, parents/carers, professionals and communities to promote healthy relationships.</li> <li>2. Receive the evaluation of the Sex and Relationship Education Team (Public Health).</li> <li>3. Continue to support the Stay Safe Partnership in promoting and raising awareness of consent and equality in relationships</li> </ol>	<ul style="list-style-type: none"> <li>• Business Manager and Policy and Audit Officer</li> <li>• Public Health Lead</li> <li>• All Partners, Stay Safe Partnership</li> </ul>	<ol style="list-style-type: none"> <li>1. Stay Safe Partnership Stay Safe Days continue to be supported by the LSCP. This includes a Healthy Relationships session. This has been reviewed in line with feedback from children and young people. Healthy Relationships was the theme of the summer 2020 LSCP campaign.</li> <li>2. Completed. <i>Working with Sexually Active Young</i></li> </ol>

		<p>for children of all ages.</p> <ol style="list-style-type: none"> <li>4. Work in partnership to develop innovative ways of reaching children in unhealthy and dangerous relationships</li> <li>5. Review training and resources for partners to support their work with children and young people at risk of abuse or in abusive relationships</li> <li>6. Embed the revised Joint Domestic Abuse Protocol for Lincolnshire and continue to provide the multi-agency training</li> <li>7. Understand the digital threat and impact on the relationships of children and young people.</li> </ol>	<ul style="list-style-type: none"> <li>• Business Manager and Policy and Audit Officer, Education sub-group</li> <li>• LSCP Training and Development Officers</li> <li>• All Partners, DASMB, LSAB and LSCP to monitor</li> <li>• Policy, Procedures, Education and Training sub-group and Education sub-group</li> </ul>	<p><i>People Procedure reviewed and continues to be promoted across educational settings. Procedure will be the focus of an Impact Assessment by LSCP.</i></p> <p>3. RSE programme officers produced guidance for teachers delivering sessions about Healthy Relationships and Young People who are Sexually Active. This has been added to the Procedure document, and is referenced in the LSCP training.</p> <p>4. And 5. As above. In addition, Healthy Relationships was the theme of the summer 2020 LSCP campaign. This included extensive consultation with children and young people.</p> <p>6. The Joint DA Protocol has been reviewed and agreed by DA Core Priority Group. In LSCP procedures manual.</p>
--	--	--	---	---

				<p>7. Independent Chair set up an online threats multi-agency, cross-boards, meeting. An Online Safety campaign took place, targeting parents/carers and businesses, and then in February to coincide with the national campaign and focused on children and young people. Internet Safety Day continues to be supported by the LSCP. Campaign packs have been produced each year and circulated to partners. In 2019 a competition on the theme of 'Consent' was held. In 2020 a competition for the Junior Online Safety Officers to design a badge for JOSO's was held.</p>
--	--	--	--	--

## Strategic Priority: Working Together to Recognise Risk Making Behaviours

Partners in Practice funding will come to an end in 2021 but on conclusion of the project, there will be an evaluation of the impact of the work completed in supporting adolescents and reducing the extra familiar risks posed to them including exploitation, homelessness, and online activity. Work on contextual safeguarding will continue and learning and findings from local and national reviews, research and audits will drive practice. Understanding the digital threat and impact on children remains a priority especially as children are spending more time online whilst away from their education settings and physical social network.

Strategic Priority	Outcome	Actions	Lead(s)	Update
<b>Working Together to Recognise Risk Making Behaviours</b>	<ul style="list-style-type: none"> <li>• Lincolnshire children and young people are effectively safeguarded and properly supported, with the community and professionals alike being alert to risk, being able to identify it and knowing how to respond to make sure children are safeguarded.</li> </ul>	<ol style="list-style-type: none"> <li>1. The LSCP supports partners in new ways of working, including Children's Services Partners in Practice (PIP) Programme:             <ol style="list-style-type: none"> <li>a. Support the further implementation of Signs of Safety</li> <li>b. Support the implementation of the Restorative Practice model</li> </ol> </li> <li>2. Use findings from national research and local audits to inform the development of new models of intervention and engagement</li> <li>3. Develop service interventions that are built on trust and respect and are solution focused.</li> </ol>	<ol style="list-style-type: none"> <li>1. All Partners, Children's Service Lead (PIP)</li> <li>2. Policy, Procedures, Education and Training sub-group</li> <li>3. Children's Service Lead (PIP)</li> <li>4. Policy, Procedures, Education and Training sub-group and Education sub-group</li> </ol>	<ol style="list-style-type: none"> <li>1. Policy, Procedures, Education and Training Sub-Group had a PIP agenda section, made available to the PIP team when required.</li> <li>2. Current through support of PIP programme. Continued involvement in the contextual safeguarding network and regional groups.</li> <li>3. Current through support of LCC Practice Advisors.</li> </ol> <p>Continued involvement</p>

		<p>4. Understand the digital threat and impact on children and young people.</p>		<p>in the contextual safeguarding network. Training is reviewed annually to include new ways of working, research and findings from serious case reviews.</p> <p>4. See update above on online threats multi-agency meeting.</p>
--	--	--	--	--

### **Strategic Priority: To identify and reduce the impact of neglect on children and young people**

The Neglect Task and Finish Group produced the Neglect Strategy and recommendation for the adoption of a common, national neglect toolkit. In December 2019 the Strategic Management Group considered and agreed in principle the Business Case for the rollout of the Graded Care Profile 2 across the wider partnership. Due to the lockdown, this work was paused by the Partnership but continues to be relevant and of strategic importance. This work will be refreshed and pursued during the course of 2021 with a full training, communications and governance strategy being developed.

<b>Strategic Priority</b>	<b>Outcome</b>	<b>Actions</b>	<b>Lead(s)</b>	<b>Update</b>
<b><i>To identify and reduce the impact of neglect on children and young people.</i></b>	<ul style="list-style-type: none"> <li>• Establish common standards of approach across those agencies that come into contact with children and families across Lincolnshire.</li> </ul>	<p>1. Review the Neglect Strategy</p> <p>2. Consider evidenced based Neglect Toolkits</p>	<p>1. Policy, Procedures, Education and Training sub-group</p> <p>2. Neglect Task and Finish Group</p>	<p>1. Neglect Task and Finish Group closed. Strategy agreed, Business Case agreed at 12.12.19 SMG.</p> <p>2. Neglect Tools reviewed,</p>

	<ul style="list-style-type: none"> <li>• That all professionals working with children and families in Lincolnshire are able to identify, name and describe neglect where it is occurring.</li> </ul>	<p>and good practice used in other local authority areas.</p> <ol style="list-style-type: none"> <li>3. Decide whether Lincolnshire requires a common toolkit across all partner agencies.</li> <li>4. Agree key principles and professional values across the partnership</li> <li>5. Develop a partnership wide implementation plan for the new strategy and agreed toolkit</li> </ol>	<ol style="list-style-type: none"> <li>3. Neglect Task and Finish Group</li> <li>4. Neglect Task and Finish Group</li> <li>5. Project Manager / Steering Group</li> </ol>	<p>Business Case agreed at 12.12.19 SMG.</p> <p>3. Position agreed by the Task and Finish Group. Business Case agreed at 12.12.19 SMG.</p> <p>4. Position agreed by the Task and Finish Group. Business Case agreed at 12.12.19 SMG.</p> <p>5. Work being refreshed through ODG and SMG March 2021.</p>
--	--	--	---	---

### **Strategic Priority: To identify and reduce the impact of Domestic Abuse on children, young people and their families.**

The Community Safety Partnership's response to the Domestic Abuse Bill 2019-21 will be realised during 2021 and will continue to support the work under this LSCP Strategic Priority. A suit of training options is being developed to support practitioners, work on the impact of children experiencing domestic abuse has commenced and the rollout of the Child to Parent/Carer Abuse toolkit is underway.

<b>Strategic Priority</b>	<b>Outcome</b>	<b>Actions</b>	<b>Lead(s)</b>	<b>Update</b>
<b><i>To identify and reduce the impact of Domestic Abuse on children, young people and their families.</i></b>	<ul style="list-style-type: none"> <li>• LSCP is assured by Domestic Abuse Core Priority Group (DA CPG) that children and young</li> </ul>	<ol style="list-style-type: none"> <li>1. Assurance from DACPG that children and young people are identified and assessed as part of all</li> </ol>	<ol style="list-style-type: none"> <li>1. Domestic Abuse Core Priority Group</li> </ol>	<p>1 &amp; 2. Assurance to be received from DA Core Priority Group throughout the business plan period.</p>

	people are identified and assessed as part of the Domestic Abuse Strategy and services delivered.	Domestic Abuse services delivered. 2. Assurance from DACPG that there are appropriate interventions for children and young people.	2. Domestic Abuse Core Priority Group	Agency representatives are members of both the LSCP and DA Core Priority Group. Training input has been developed with LPFT to support practitioners working with children who experience Domestic Abuse.
--	---	---	---------------------------------------	---

### Key themes

There are a number of key themes that have emerged which will thread through the existing work plans for the strategic priorities.

These are:

- Support and engagement with parents/carers
- Socio-economic impact of the pandemic in relation to child poverty
- Online safety
- Development of Q Board collaboration across common functions and agendas

This page is intentionally left blank

# Agenda Item 7



## Open Report on behalf of Heather Sandy, Executive Director – Children's Services

Report to:	<b>Children and Young People Scrutiny Committee</b>
Date:	<b>25 June 2021</b>
Subject:	<b>Extension to Best Start Lincolnshire: Early Years and Family Service Contract</b>

### **Summary:**

This report invites the Children and Young People Scrutiny Committee to consider a report on the Extension to Best Start Lincolnshire: Early Years and Family Service Contract, which is being presented to the Executive on 06 July 2021. The views of the Committee will be reported to the Executive as part of its consideration of this item.

### **Actions Required:**

The Children and Young People Scrutiny Committee is invited to: -

- 1) Consider the attached report and to determine whether the Committee supports the recommendation to the Executive as set out in the report.
- 2) Agree any additional comments to be passed on to the Executive in relation to this item.

### **1. Background**

The Executive is due to consider the Extension to Best Start Lincolnshire: Early Years and Family Service Contract at its meeting on 06 July 2021.

### **2. Conclusion**

Following consideration of the attached report, the Committee is requested to consider whether it supports the recommendation in the report and whether it wishes to make any additional comments to the Executive. Comments from the Committee will be reported to the Executive at its meeting on 06 July 2021.

### **3. Consultation**

The Committee is being consulted on the proposed decision of the Executive on 06 July 2021.

### **4. Appendices**

These are listed below and attached at the back of the report	
Appendix 1	Extension to Best Start Lincolnshire: Early Years and Family Service Contract to be presented to the Executive at its meeting on 06 July 2021

### **5. Background Papers**

No Background Papers within section 100D of the Local Government Act 1972 were used in the preparation of this Report.

This report was written by Sara Gregory and Melissa Cullingham who can be contacted via email at [saraj.gregory@lincolnshire.gov.uk](mailto:saraj.gregory@lincolnshire.gov.uk) or [melissa.cullingham@lincolnshire.gov.uk](mailto:melissa.cullingham@lincolnshire.gov.uk).



### **Open Report on behalf of Heather Sandy, Executive Director - Children's Services**

Report to:	<b>Executive</b>
Date:	<b>06 July 2021</b>
Subject:	<b>Extension to Best Start Lincolnshire: Early Years and Family Service Contract</b>
Decision Reference:	<b>I022167</b>
Key decision?	<b>Yes</b>

#### **Summary:**

An exception is sought to the Council's Contract Regulations, to extend the Council's contract with the Pre-School Learning Alliance (trading name Early Years Alliance) for the Best Start Lincolnshire: Early Years and Family Service, for up to 12 months to 30<sup>th</sup> June 2023. The value of the extension is £1,871,712.

A review is currently being undertaken of the Commissioned Early Years Services, which includes the Best Start Lincolnshire: Early Years and Family Service, but the timescales for the review completion have been delayed by the impact of the Covid-19 pandemic and a number of interdependencies that have also been impacted by Covid-19, including timescales for any potential re-procurement of an Early Years and Family Service.

#### **Recommendation(s):**

That the Executive approves an extension to the contract for the Best Start Lincolnshire: Early Years and Family Service with Pre-School Learning Alliance for up to a maximum of 12 months from 1<sup>st</sup> July 2022 to 30<sup>th</sup> June 2023 (9 months initially to 31<sup>st</sup> March 2023), whilst the Commissioned Early Years Services review is concluded.

#### **Alternatives Considered:**

1. Do nothing. This is not a viable option as the current contractual arrangement will expire on 30<sup>th</sup> June 2022 and until the review has concluded it is not yet possible to determine if no future service delivery is required.
2. Decommissioning. This is not a viable option as decommissioning of the service is likely to result in a gap in provision that won't have been properly considered until the review has concluded. This would be likely to put pressure on other existing services and could also result in the Council not meeting its statutory duties under

	Section 3 of the Childcare Act 2006.
3.	Influencing. Commercial aspects of the service cannot be delivered without funding and it is not feasible to think that the service could be delivered through influence alone.
4.	Insourcing. This is not a viable option until the outcome of the review is known and recommended model(s) identified and agreed.
5.	Procurement. This is not a viable option at this time and it is not a viable option to procure a service for a one year period. Further work on the review and Council reporting needs to be completed before the final model for any future Early Years and Family service is agreed.

**Reasons for Recommendation:**

Extending the contract for up to 12 months (9 months initially) will allow the Council to complete a robust review of service requirements and based on clear evidence, agree what service is needed in the future. The initial 9 months extension will allow the Council to include in the review another children's commissioned service, the Kids Crèche Service, which is also delivered within Children's Centres and supports children with disabilities aged 0 to 5 years and which will cease on 31<sup>st</sup> March 2023. To allow the services to be seen in the round, it is prudent to align contract end dates. The additional further 3 month extension will only be invoked if absolutely necessary and in agreement with the Executive Director of Children's Services in consultation with the Executive Councillor.

The Covid-19 pandemic delayed the progress of the review of Commissioned Early Years Services and the pandemic has impacted on which services have been using Children's Centres. Pre-Covid-19, the Best Start Lincolnshire: Early Years and Family Service was delivered from Children's Centres, which have been used to deliver more health related services for families during the pandemic, e.g. Health Visiting and Midwifery appointments. Following a report presented to Children's Services Directorate Leadership Team (DLT) on 17<sup>th</sup> March 2021 it was agreed that the future use of Children's Centres needs to be clarified prior to a new commissioned model for early years services being decided. Children's Centres were only able to deliver in person Health Visiting and Midwifery support during the height of the pandemic; a strategic steer on their use post Covid-19 has been provided recently which clearly recognises the real need for early years services to return to face to face support.

More time is required to consider what services are needed post Covid-19 for a generation of very young children and their parents/carers that have universally missed out on social interaction and potentially key development opportunities. More time is also needed to consider the newly published Public Health England Healthy Child Programme which was delayed, which there are interdependencies with the Best Start Lincolnshire: Early Years and Family Service.

If re-procurement of the service is a recommended option, a procurement process will be conducted for this service, but until a final commissioned model is identified and

agreed it is not possible to meet the timescales required for gaining agreement for this through Council decision making processes and undertaking a procurement process before the end of this contract.

If an extension was not agreed, it is likely that the Council would have to consider re-commissioning based on the current model for up to a one year period. This would disadvantage service users and staff significantly if a new provider was awarded the contract for up to one year, due to the impact of transitioning to a new service at short notice. It is also likely the market response would be low due to the short time of the contract. There would be a higher risk of the contract and service being ineffective. This is a financial and reputational risk to the Council and could increase pressure on other existing internal and commissioned services. In addition, the likelihood is that costs associated with delivering the service would be higher due to the short-term period of the contract.

The recommendation provides the Council with a solution which protects the interests of the Council and maintains provision for young children and their families, including vulnerable groups of children, whilst the review of Commissioned Early Years Services is properly concluded and a final model for any future procurement is agreed.

## **1. Background**

A commissioning review of Commissioned Early Years Services commenced in August 2020 which included the Best Start Lincolnshire: Early Years and Family Service. This review had been delayed in starting whilst staff were focussed on other priorities relating to the Covid-19 pandemic.

The review was anticipated to be concluded by April 2021, however, following review board meetings and a paper presented to Children's Services Directorate Leadership Team (DLT) on 17<sup>th</sup> March 2021, it was agreed that the review needs to be extended in order for key relevant interdependencies such as the future use of Children's Centres to be considered and defined in order to inform a future commissioning model.

Best Start Lincolnshire: Early Years and Family Service is delivered by Early Years Alliance (trading name of the Pre-school Learning Alliance) via a Contract for Services following an open tender process which also included the Best Start Lincolnshire: BME Inclusion Service. The Early Years and Family Service commenced 1<sup>st</sup> July 2017, alongside the Best Start Lincolnshire: BME Inclusion Service, and has been extended to its current maximum term to 30<sup>th</sup> June 2022. The current annual value of the contract is £1,871,712.

The Early Years and Family Service provides early childhood activities across Lincolnshire that support children's early development and their parents and carers positive parenting skills/techniques. Delivery encompasses play-based sessions focusing on different areas of child development to provide tailored support where needed, such as communication themed sessions. Service provision also includes delivery with other professionals such as midwifery, e.g. antenatal top tips sessions. Services are mainly delivered from Children's

Centres, however, during Covid-19, delivery has mainly been through virtual platforms, with some outdoor face to face delivery where Covid-19 restrictions have allowed.

The Covid-19 pandemic has had a huge impact on the delivery of the Early Years and Family Service and many other interdependent services. As England moves forward with the Government's 4-step plan out of the current lockdown more face to face groups have commenced and further groups are planned in accordance with Covid-secure guidelines. It is highly likely that there will be a permanent change to the way the Early Years and Family Service is delivered in the future. However, key interdependencies relevant to the delivery of this Service such as the Healthy Child Programme and other related services such as the Kids Crèche Service, along with the findings from the Commissioned Early Years' Service review first need to be considered before any recommendations on a future model can be identified.

The Best Start Lincolnshire services support the Council's statutory duty under Section 3(2) of the Childcare Act 2006 in relation to making arrangements to secure integrated early childhood services and maximising the benefit of those services to parents, prospective parents and young children.

In addition to Section 3 there are several other Sections of the Childcare Act 2006 linked to the provision of Children's Centres and are outlined below:

- **Section 1:** Duty on local authorities to improve the well-being of young children in their area and reduce inequalities between them.
- **Section 2:** Explanation of the meaning of early childhood services.
- **Section 3:** Duty on local authorities to make arrangements to secure that early childhood services in their area are provided in an integrated manner in order to facilitate access and maximise the benefits of those services to young children and their parents.
- **Section 5A:** Arrangements to be made by local authorities so that there are sufficient children's centres, so far as reasonably practicable, to meet local need.
- **Section 5C:** Duty on local authorities to ensure each children's centre is within the remit of an advisory board, its makeup and purpose.
- **Section 5D:** Duty on local authorities to ensure there is consultation before any significant changes are made to children's centre provision in their area.

As well as the above statutory duty the services in scope of the review support other Local Authority statutory responsibilities in relation to:

- the Children Act 1989 and 2004
- the Education Act 1996, 2002 and 2011
- the Care Act 2014
- the Working Together to Safeguard Children (2015)
- the Equality Act 2010
- the Special Educational Needs and Disability Regulations 2014
- the Special Educational Needs and Disability Code of Practice (0-25 years)
- the Autism Act 2009

- Ofsted – inspection of Children's Centres services for children and families (although this is currently under review)

As the final model and commissioning option for any future Best Start: Early Years and Family Service provision is still to be formally agreed, there is insufficient time to agree the final model, complete formal Council decision making and develop the tender documentation. All of which will need to have been completed by December 2021 in order to meet the required procurement timescales.

Although a new Contract, if commissioned would be above the threshold for UK procurement law, proceeding with a potential procurement in December 2021 before a final commissioning model is agreed is very likely to result in adverse financial outcomes for the Council due to potentially the right service not being procured at the right time, thus there is a risk of the service not effectively meeting the needs of young children and their families. Given that most of the Council's high value contracts are for at least three to five years the adverse financial impact of procuring an insufficient service is likely to be significant.

### Finance

The current overall contract value for the Best Start Lincolnshire: Early Years and Family Service between 1<sup>st</sup> July 2017 and 30<sup>th</sup> June 2022 is £9,358,560.

The current financial year commitment for the 2022/23 financial year is £467,928 and the further financial commitment required to further extend the contract is as follows:

- 2022/23 financial year: £1,403,784
- 2023/24 financial year: £467,928

Should the full 12 months extension be required, the overall additional financial commitment required would be £1,871,712 and the total overall contract value would increase from £9,358,560 to a maximum of up to £11,230,272. This is within the current allocated budget.

## **2. Legal Issues:**

### Procurement

Exceptions to the normal tendering routes are provided for in the Contract Regulations and are set out in paragraph 3.5 of the Contract Regulations. An exception permits an alternative route to the normal tendering route to be adopted, for example, by allowing a contract to be placed by direct negotiation with one or more Economic Operators or securing fewer quotations for RFQs.

Chief Officers have the authority, under the Contract Regulations, to approve an alternative procurement route where the contract has an Estimated Total Contract Value

between £10,001 and £249,999, subject to the Chief Officer consulting with their Executive Councillor on all exceptions where the contract value exceeds £75,000.

An Executive Councillor has the power to approve an extension of a contract as set out in this report where an Estimated Total Contract Value between £250,000 and the Light Touch Regime Threshold (currently £663,540).

The Executive has the power to approve an extension of a contract with an Estimated Total Contract Value over the Light Touch Regime Threshold.

Although the value of the extension is above UK Procurement Law, the Public Contract Regulations 2015 allow for a modification to lawfully extend a contract where certain conditions set out in the regulations are met. In this instance, it has been determined that Regulation 72 (1) (e) can be applied to allow for the lawful extension of the Best Start Lincolnshire: Early Years and Family Service contract as set out in this report.

Preparations in the meantime will commence to allow for a legally compliant process to take place in advance of the expiry date of the extended contract, should the conclusion of the review identify this as the recommended commissioning option.

### Equality Act 2010

Under section 149 of the Equality Act 2010, the Council must, in the exercise of its functions, have due regard to the need to:

- Eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under the Act.
- Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it.
- Foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

The relevant protected characteristics are age; disability; gender reassignment; pregnancy and maternity; race; religion or belief; sex; and sexual orientation.

Having due regard to the need to advance equality of opportunity involves having due regard, in particular, to the need to:

- Remove or minimise disadvantages suffered by persons who share a relevant protected characteristic that are connected to that characteristic.
- Take steps to meet the needs of persons who share a relevant protected characteristic that are different from the needs of persons who do not share it.
- Encourage persons who share a relevant protected characteristic to participate in public life or in any other activity in which participation by such persons is disproportionately low.

The steps involved in meeting the needs of disabled persons that are different from the needs of persons who are not disabled include, in particular, steps to take account of disabled persons' disabilities.

Having due regard to the need to foster good relations between persons who share a relevant protected characteristic and persons who do not share it involves having due regard, in particular, to the need to tackle prejudice, and promote understanding.

Compliance with the duties in section 149 may involve treating some persons more favourably than others.

The duty cannot be delegated and must be discharged by the decision-maker. To discharge the statutory duty the decision-maker must analyse all the relevant material with the specific statutory obligations in mind. If a risk of adverse impact is identified consideration must be given to measures to avoid that impact as part of the decision making process.

The extension of the Best Start Lincolnshire: Early Years and Family Service contract will allow future decisions to be made that ensure the right service will be procured at the right time in order to effectively meet the needs of Lincolnshire children and their families. There are no adverse impacts identified for any groups with protected characteristics based upon this decision as the contract will be extended on the same basis as currently.

#### [Joint Strategic Needs Analysis \(JSNA\) and the Joint Health and Wellbeing Strategy \(JHWS\)](#)

The Council must have regard to the Joint Strategic Needs Assessment (JSNA) and the Joint Health and Wellbeing Strategy (JHWS) in coming to a decision.

Poor social and emotional capabilities increase the likelihood of mental health problems, a decrease in physical health and wellbeing and can lead to a poor quality of life and lower educational attainment. Ensuring the right support is available at the right time for children and families are essential to effectively meeting their needs, including support within the early years in order to improve children's development and their future life chances.

The Best Start Lincolnshire: Early Years and Family Service supports the Early Years topic of the JSNA in relation to raising the Good Level of Development (GLD) of Lincolnshire children aged 0 to 5 years and achieving at least the expected level of development in the early learning goals outlined in the Early Years Foundation Stage (EYFS) curriculum by the time they finish their reception year.

By having skilled and trained staff who can deliver high quality early education sessions and support parents/carers to enhance their knowledge and home learning for their children, will support children to develop to their full potential and therefore be 'ready for school', improving their outcomes and closing the gap in equality.

## Crime and Disorder

Under section 17 of the Crime and Disorder Act 1998, the Council must exercise its various functions with due regard to the likely effect of the exercise of those functions on, and the need to do all that it reasonably can to prevent crime and disorder in its area (including anti-social and other behaviour adversely affecting the local environment), the misuse of drugs, alcohol and other substances in its area and re-offending in its area.

There is limited impact to crime and disorder, but by extending the contractual arrangements with Pre-school Learning Alliance, it will ensure that children have access to quality early years provision, thus raising attainment and building the foundations for their future academic learning and subsequently the ability to engage within society and their community.

## **3. Conclusion**

It is recommended that an exception to the Council's Contract Regulations is agreed and an extension of the contract for up to a maximum of one year to 30<sup>th</sup> June 2023 to Pre-school Learning Alliance for the provision of the Best Start Lincolnshire: Early Years and Family Service is approved.

## **4. Legal Comments:**

The Council has the power to approve the extension proposed.

The decision is consistent with the Policy Framework and within the remit of the Executive.

## **5. Resource Comments:**

The recommendation in the report is to make an exception to the Council's Regulations to enter into a direct contractual agreement to award a contract extension from 1 July 2022 for up to 12 months to 30 June 2023 (9 months initially to 31<sup>st</sup> March 2023) with the Pre-School Learning Alliance for the Best Start Lincolnshire: Early Years and Family Service. The reason for the recommended extension is because of the impact from the Covid-19 pandemic in completing the review thoroughly due to staff focusing on more immediate priorities, and a number of interdependencies have also been impacted by Covid-19. The extension will therefore allow the Council to complete a robust review of service requirements and based on clear evidence, and agree what service is needed in the future.

The continuation of the service provision will provide support for children and parents, and also supports the Council's statutory duty under Section 3(2) of the Childcare Act 2006.

The service is currently funded as a base budget through Council core funding. The financial constraints facing Local Authorities mean it is imperative that the right support offer is provided to children and young people and that it delivers best value.

## **6. Consultation**

### **a) Has Local Member Been Consulted?**

n/a

### **b) Has Executive Councillor Been Consulted?**

Yes

### **c) Scrutiny Comments**

This will be considered by the Children and Young People Scrutiny Committee at its meeting on 25 June 2021 and the comments of the Committee will be reported to the Executive at its meeting on 6 July 2021.

### **d) Risks and Impact Analysis**

Yes

Pre-School Learning Alliance (trading name Early Years Alliance) is the current provider for the Best Start Lincolnshire: Early Years and Family Service. The Public Contract Regulations 2015, Regulation 72 (1) (e) allows for the lawful extension of the Best Start Lincolnshire: Early Years and Family Service, where the modifications, irrespective of their value, are not substantial. The modification does not render the contract materially different in character to the one originally concluded; it does not introduce conditions which would have impacted on the original procurement process; it does not alter the economic balance of the contract as although the contractor will receive additional payment they will also be required to deliver the same services on the same terms; and it does not change the identity of the contractor. The Best Start Lincolnshire: Early Years and Family Service contract will be extended for a period which equates to some 20% of the original contract duration and therefore the modification does extend the scope of the original contract. However this change in scope is not considered to be considerable in proportion to the original contract duration. It is therefore anticipated there is a low risk of successful legal challenge.

To extend the current contract will ensure that the service provision is maintained, with no impact on service users, whilst the review of the Commissioned Early Years Services is concluded. To do nothing or to procure a service too soon is likely to cause a bigger risk to the Council as undertaking re-procurement too early could result in the wrong service being procured at the wrong time, which is likely to create a financial and reputational risk to the Council and increase pressure on other existing internal and commissioned services.

## **7. Background Papers**

No Background Papers within section 100D of the Local Government Act 1972 were used in the preparation of this Report.

This report was written by Sara Gregory and Melissa Cullingham who can be contacted via email at [sarai.gregory@lincolnshire.gov.uk](mailto:sarai.gregory@lincolnshire.gov.uk) or [melissa.cullingham@lincolnshire.gov.uk](mailto:melissa.cullingham@lincolnshire.gov.uk).

# Agenda Item 8



## Open Report on behalf of Andrew Crookham, Executive Director - Resources

Report to:	<b>Children and Young People Scrutiny Committee</b>
Date:	<b>25 June 2021</b>
Subject:	<b>Children and Young People Scrutiny Committee Work Programme</b>

### **Summary:**

This item enables the Committee to consider and comment on the content of its work programme to ensure that its scrutiny activity is focused where it can be of greatest benefit. The Committee is encouraged to highlight items that could be included for consideration in the work programme.

### **Actions Required:**

- (1) To review and agree the Committee's work programme as set out in this report.
- (2) To highlight for discussion any additional scrutiny activity which could be considered for inclusion in the work programme.

### **1. Background**

#### Current Items

For reference, the Committee's items for this meeting are set out below: -

<b>25 June 2021</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Introduction to Children's Services	Heather Sandy, Executive Director – Children's Services	Induction
Introduction to the Lincolnshire Safeguarding Children Partnership (LSCP)	Chris Cook, Chair of LSCP Stacey Waller, LSCP Manager	Induction

25 June 2021		
Item	Contributor	Purpose
Extension to Best Start Lincolnshire: Early Years and Family Service Contract	Sara Gregory, Commissioning Manager  Charlotte Gray, Head of Service – Children's Strategic Commissioning  Melissa Cullingham, Commissioning Officer	Pre-Decision Scrutiny (Executive decision on 6 July 2021)

#### Planned Items

The Committee's planned items are listed below:

16 July 2021		
Item	Contributor	Purpose
Service Level Performance against the Corporate Performance Framework – Quarter 4	Jo Kavanagh, Assistant Director – Early Help	Performance Scrutiny
The expansion of St Christopher's School, Lincoln (EXEMPT)	Dave Pennington, Head of Property Development	Pre-Decision Scrutiny (Leader decision between 26 – 30 July 2021)
The expansion of the Priory School, Spalding (EXEMPT)	Dave Pennington, Head of Property Development	Pre-Decision Scrutiny (Leader decision between 26 – 30 July 2021)

3 September 2021		
Item	Contributor	Purpose
Family Adoption Links - Regional Adoption Agency Progress Update	John Harris, Head of Service RAA	Performance Scrutiny

3 September 2021		
Item	Contributor	Purpose
Service Level Performance against the Corporate Performance Framework – Quarter 1	Jo Kavanagh, Assistant Director – Early Help	Performance Scrutiny
The expansion of St Lawrence's School, Horncastle (EXEMPT)	Dave Pennington, Head of Property Development	Pre-Decision Scrutiny (Leader decision between 13 - 17 September 2021)

15 October 2021		
Item	Contributor	Purpose
Update on the Building Communities of Specialist Provision Strategy	Sheridan Dodsworth, Head of Special Educational Needs and Disability Eileen McMorrow, Programme Manager, Special Schools Strategy Dave Pennington, Head of Property Development	Policy Review (Yearly Update)
Children's Services Annual Statutory Complaints Report 2020-21	Jo Kavanagh, Assistant Director - Early Help	Performance Scrutiny

19 November 2021		
Item	Contributor	Purpose
Lincolnshire Safeguarding Children Partnership (LSCP) Update	Chris Cook, Chair of LSCP Stacey Waller, LSCP Manager	Performance Scrutiny
Children in Care Transformation - Residential Estate Expansion Programme	Tara Jones, Head of Service – LAC Transformation	Pre-Decision Scrutiny (Executive Councillor decision on 22 – 30 November 2021)

19 November 2021		
Item	Contributor	Purpose
Wickenby Children's Home	Dave Pennington, Head of Property Development  Matthew Stapleton, Senior Project Manager, Corporate Property	Pre-Decision Scrutiny (Executive Councillor decision on 22 – 30 November 2021)
Service Level Performance against the Corporate Performance Framework – Quarter 2	Jo Kavanagh, Assistant Director – Early Help	Performance Scrutiny

14 January 2022		
Item	Contributor	Purpose
Council Budget 2022/23	Heather Sandy, Executive Director – Children's Services	Budget Scrutiny
Schools Funding Update 2022/23 - Mainstream Schools	Mark Popplewell, Head of Finance – Children's	Pre-Decision Scrutiny (Executive Councillor Decision on TBC)
Sustainable Modes of Transport to School (SMOTS) Action Plan Update	Mark Rainey, Commissioning Manager - Commercial	Performance Scrutiny
Children Missing Out on Education Annual Report 2020/21	Jill Chandar-Nair, Inclusion and Attendance Manager	Policy Review

4 March 2022		
Item	Contributor	Purpose
Service Level Performance against the Corporate Performance Framework – Quarter 3	Jo Kavanagh, Assistant Director – Early Help	Performance Scrutiny
Lincolnshire Local Authority School Performance 2020-21	Martin Smith, Assistant Director - Education	Performance Scrutiny

22 April 2022		
Item	Contributor	Purpose
Lincolnshire Safeguarding Children Partnership (LSCP) Update	Chris Cook, Chair of LSCP Stacey Waller, LSCP Manager	Performance Scrutiny

### **Items to be scheduled**

- Inclusive Lincolnshire Strategy – Policy Review

### **2. Conclusion**

The Committee is invited to review, consider and comment on the work programme as set out above and highlight for discussion any additional scrutiny activity which could be included for consideration in the work programme.

A list of all upcoming Forward Plan decisions relating to the Committee is also attached at Appendix A.

### **3. Appendices**

These are listed below and attached at the back of the report	
Appendix A	Forward Plan of Decisions relating to the Children and Young People Scrutiny Committee

### **4. Background Papers**

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Tracy Johnson, Senior Scrutiny Officer, who can be contacted on 07552 253814 or by e-mail at [Tracy.Johnson@lincolnshire.gov.uk](mailto:Tracy.Johnson@lincolnshire.gov.uk)

**FORWARD PLAN OF DECISIONS RELATING TO CHILDREN'S SERVICES FROM 01 JULY 2021**

DEC REF	MATTERS FOR DECISION	REPORT STATUS	DECISION MAKER AND DATE OF DECISION	PEOPLE/GROUPS CONSULTED PRIOR TO DECISION	DOCUMENTS TO BE CONSIDERED	OFFICER(S) FROM WHOM FURTHER INFORMATION CAN BE OBTAINED AND REPRESENTATIONS MADE (All officers are based at County Offices, Newland, Lincoln LN1 1YL unless otherwise stated)	DIVISIONS AFFECTED
I022167	Exception to the Contract and Procurement Procedure Rules - Best Start Lincolnshire: Early Years and Family Service	Open	Executive 6 Jul 2021	Children's Services DLT Children's Services Executive DLT Children and Young People Scrutiny Committee (25 June 2021)	Reports	Commissioning Officer - Children's Strategic Commissioning Service E-mail: melissa.cullingham@lincolnshire.gov.uk	All Divisions
I021048	The expansion of the Priory School, Spalding	Exempt	Leader of the Council (Executive Councillor: Resources and Communications)  Between 26 Jul 2021 – 30 Jul 2021	Children and Young People Scrutiny Committee	Reports	Head of Property Development Email: <a href="mailto:dave.pennington@lincolnshire.gov.uk">dave.pennington@lincolnshire.gov.uk</a>  Programme Manager, Special Schools Strategy Email: <a href="mailto:eileen.mcmorrow@lincolnshire.gov.uk">eileen.mcmorrow@lincolnshire.gov.uk</a>	Spalding South
I021050	The expansion of St Christopher's School, Lincoln	Exempt	Leader of the Council (Executive Councillor: Resources and Communications)  Between 26 Jul 2021 and 30 Jul 2021	Children and Young People Scrutiny Committee	Reports	Head of Property Development Email: <a href="mailto:dave.pennington@lincolnshire.gov.uk">dave.pennington@lincolnshire.gov.uk</a>  Programme Manager, Special Schools Strategy Email: <a href="mailto:eileen.mcmorrow@lincolnshire.gov.uk">eileen.mcmorrow@lincolnshire.gov.uk</a>	Swallow Beck and Witham
I021049	The expansion of St Lawrence's School, Horncastle	Exempt	Leader of the Council (Executive Councillor: Resources and Communications)  Between 13 Sept 2021 and 17 Sept 2021	Children and Young People Scrutiny Committee	Reports	Head of Property Development Email: <a href="mailto:dave.pennington@lincolnshire.gov.uk">dave.pennington@lincolnshire.gov.uk</a>  Programme Manager, Special Schools Strategy Email: <a href="mailto:eileen.mcmorrow@lincolnshire.gov.uk">eileen.mcmorrow@lincolnshire.gov.uk</a>	Horncastle and the Keals

I022290 New!	Children in Care Transformation - Residential Estate Expansion Programme	Open	Executive Councillor: Children's Services, Community Safety and Procurement  Between 22 Nov 2021 and 30 Nov 2021	Children and Young People Scrutiny Committee	Reports	Admissions and Education Provision Manager Tel: 01522 553535 E-mail: <a href="mailto:matthew.clayton@lincolnshire.gov.uk">matthew.clayton@lincolnshire.gov.uk</a>	All Divisions
I022291 New!	Wickenby Children's Home	Open	Executive Councillor: People Management, Legal and Corporate Property  Between 22 Nov 2021 and 30 Nov 2021	Children and Young People Scrutiny Committee	Reports	Senior Project Manager Tel: 01522 553807 E-mail: <a href="mailto:matthew.stapleton@lincolnshire.gov.uk">matthew.stapleton@lincolnshire.gov.uk</a>	Ermine and Cathedral

This page is intentionally left blank